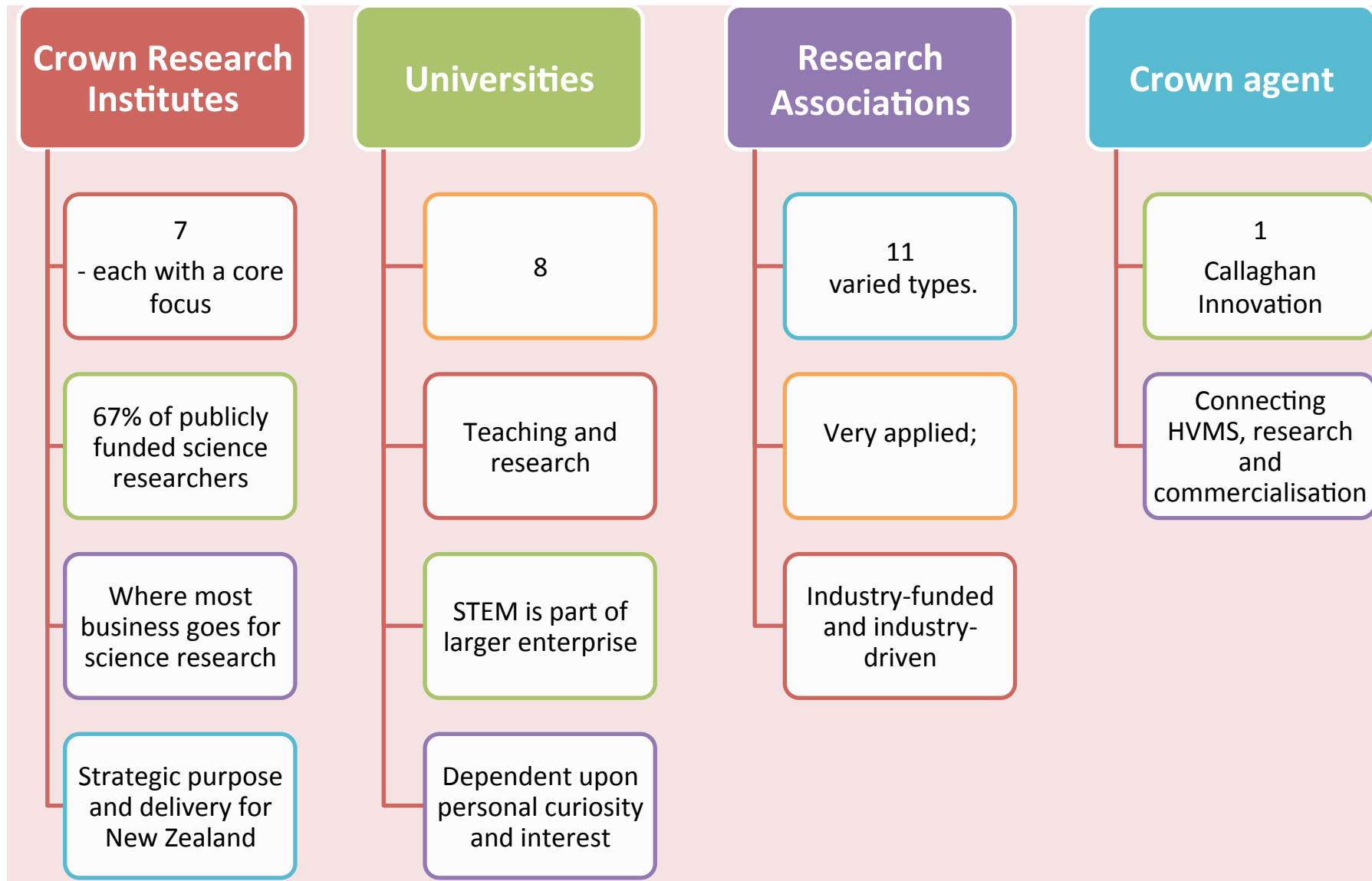


New Zealand's Crown Research Institutes

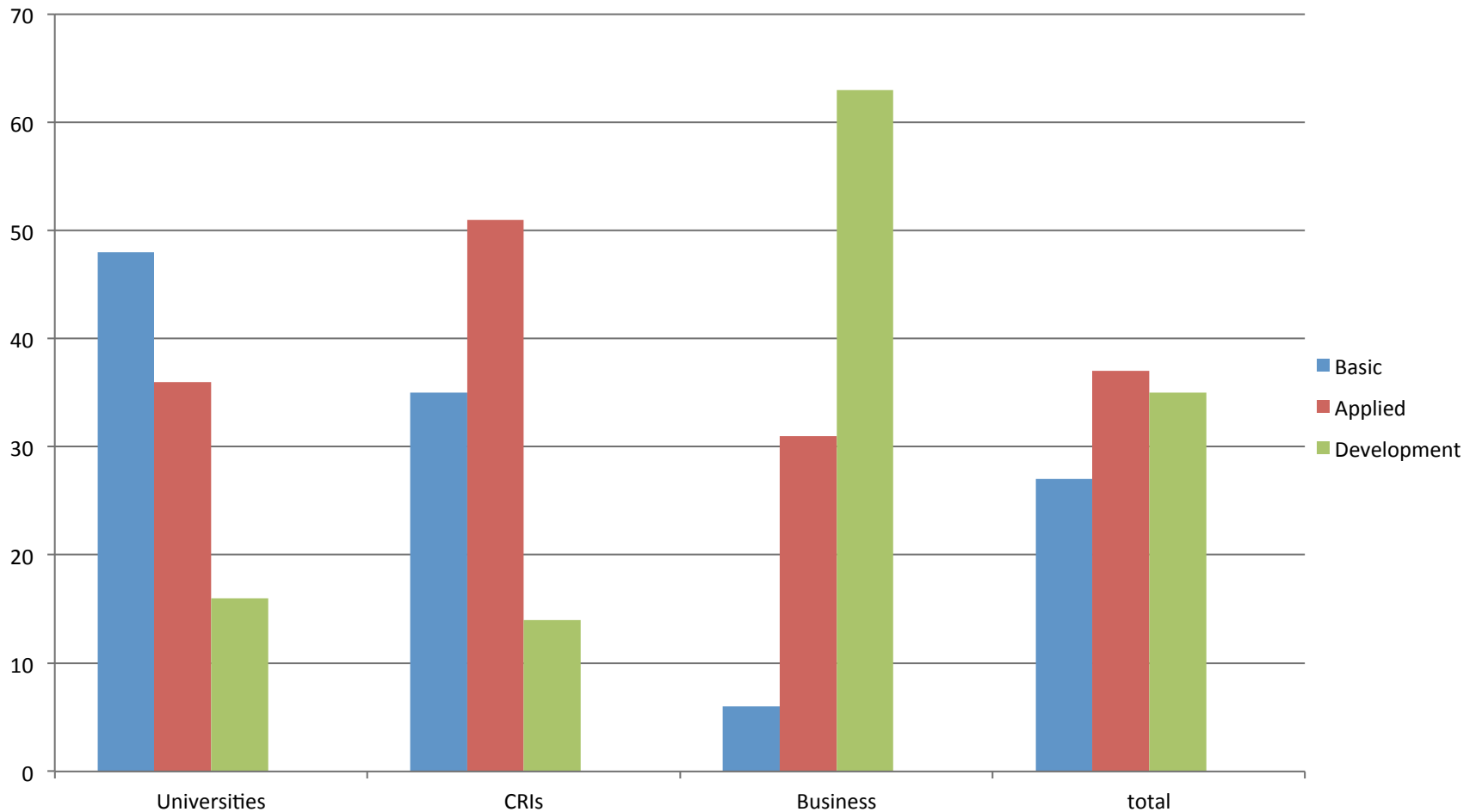
11 June 2014



Science research system



Type of R&D performed by sector

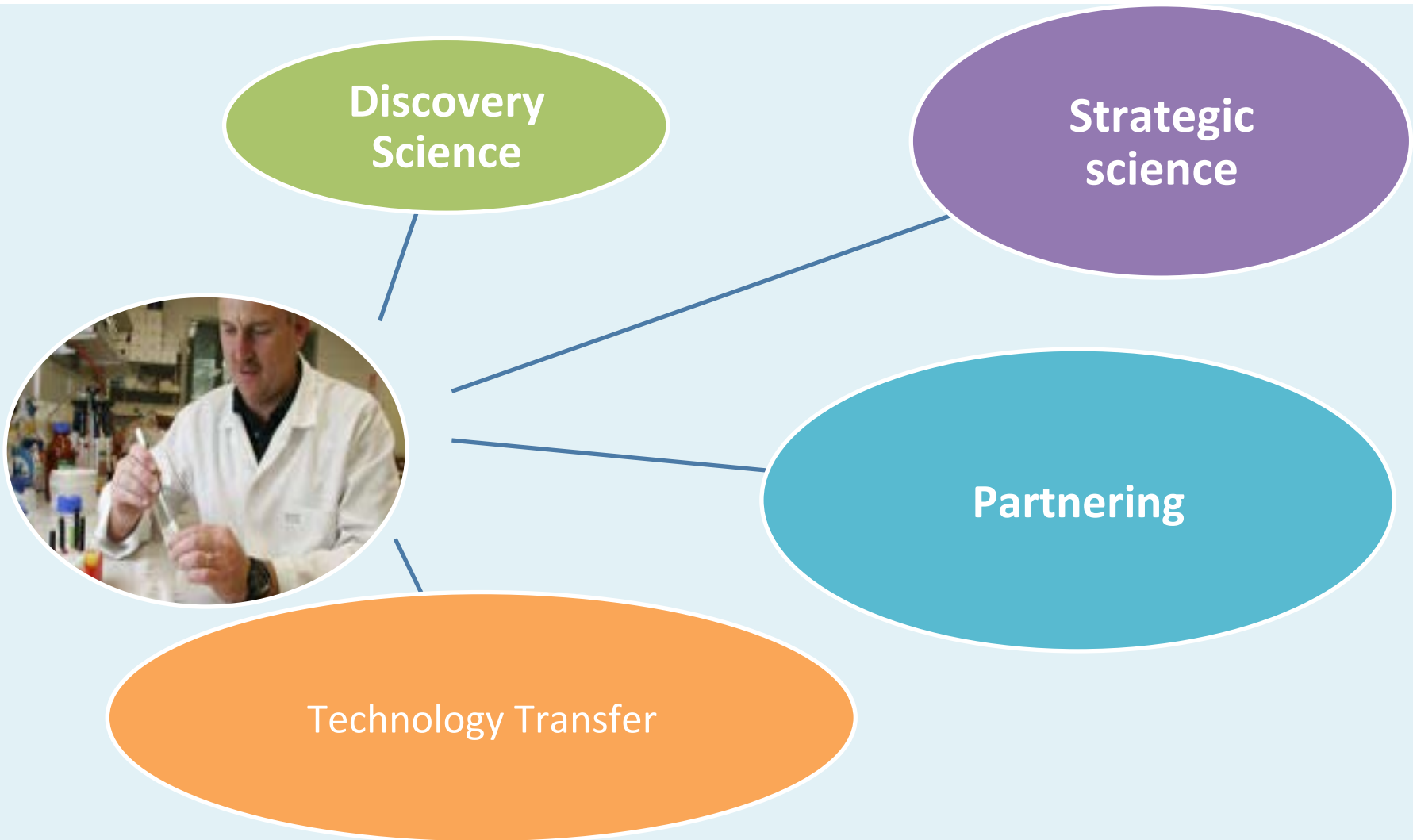


Why do taxpayers support RS&T?

**Wealth and wellbeing of
all New Zealanders**

**Economic, environmental, social and
cultural**

CRIs: mission for NZ



**Company disciplines:
focussed to deliver results, on time, on budget**

CRI – key stats

Employees 3531

Researchers
2460

Support
442

Other
628

Students
562

Returns

RoE
5.2%

NPAT
\$17.2m

Dividend
\$2.50m

Equity
\$509m

Revenues \$631m

Core
\$200m

Govt
\$97m

Commercial
\$307m

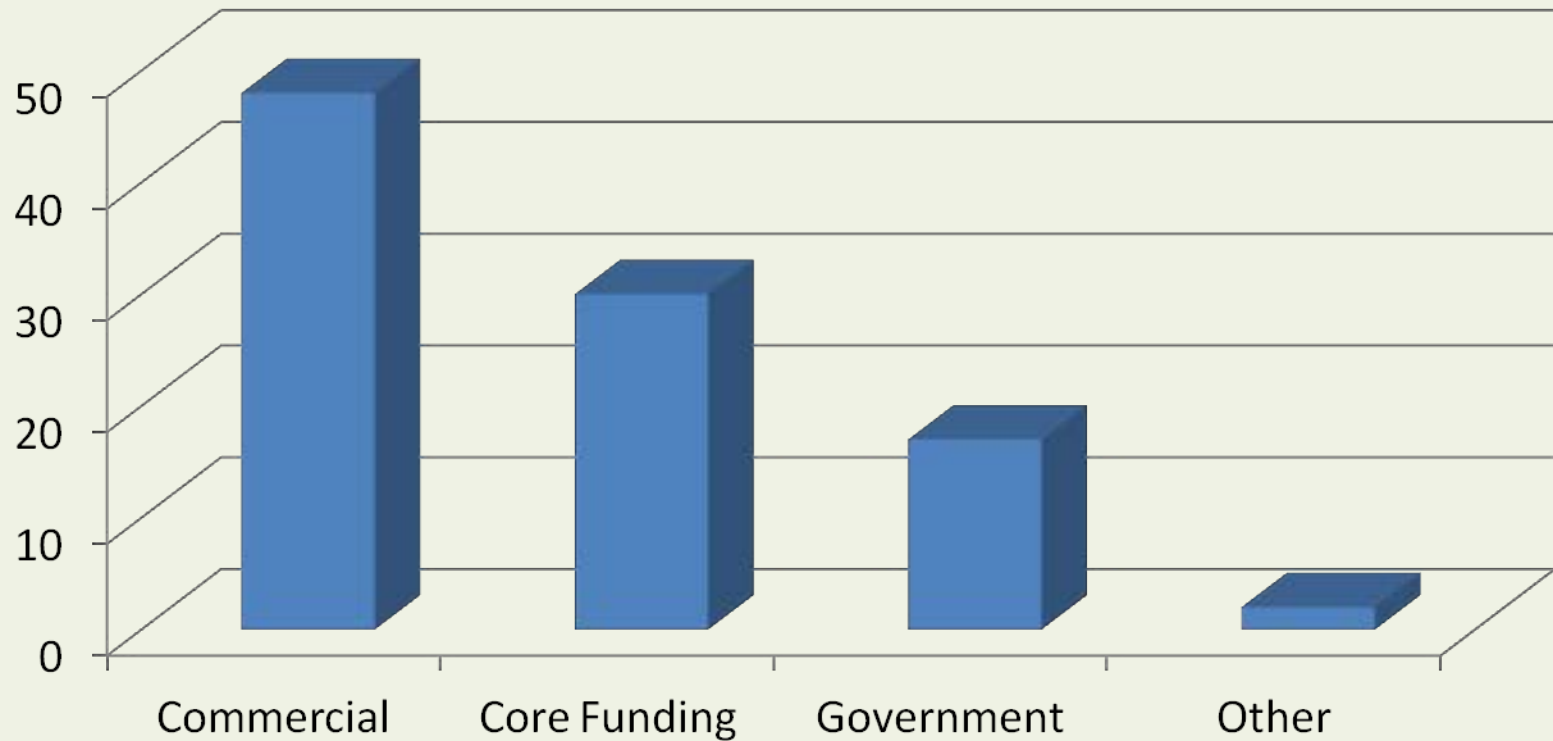
Other
\$9M

Sub- contracts

In
\$37m

Out
\$41m

Types of revenue %: CRI



Government commitment

“Research and development generates profound and enduring benefits for New Zealand society.”

- CRIs contribute to solutions for New Zealand’s problems, and generate new opportunities.
- Science research that makes a practical difference.
- Value the economic and social gains captured outside CRI balance sheet
- Retain economic viability to enable the mission

The international role of a CRI

- **Science relationship**
- **Business relationship**
- **International relationships**
 - **Sharing knowledge with colleagues**
 - **Sharing knowledge with societies and agencies**
 - **Building social relationships**
 - **Assisting political relationships**



advancing ideas
delivering results

